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## MESSAGE FROM THE PRESIDENT & EXECUTIVE DIRECTOR

### Chief Elaine Johnston, Board President and Kerry Francis, Executive Director

Our journey began in 1987 when the North Shore Tribal Council mobilized development through member communities leading to incorporation with 9 staff in 1990. By 1992 staff numbered 24 employees delivering prevention, community and family support, specialized counselling, and cultural services. In 2004, the agency was licensed by the Ministry to provide Alternative Care Services. The Agency ultimately took over the approval of Alternative Care homes, and at 2005 year end had 7 Alternative Care homes providing care to 5 children. In 2009 a resolution was issued serving notice of our intent to reclaim jurisdiction over Child Welfare matters through designation. Marking the end of that journey, and the start of another, our historical designation celebration was held on April 1, 2017 with partners, friends, and dignitaries across the province. Thus began our new journey to fulfill the promise of a better way of protecting, nurturing and guiding our children.

During the course of the year a total of 568 investigations were opened compared to 283 the prior year. This lead to an increase in services to an average of 182 families per month. After transferring an additional 87 children from Children's Aid Societies we ended the year with 149 Children in Care. In the face of these unexpected service volume increases the Agency staff, being recognized across the province for their innovation and leadership, pursued and secured the additional resources and staffing required to mount additional services and projects designed to meet the needs of our children and their families. Children and Youth Mental Health, Neonatal Caring Services, and Admission Prevention expansions were all successfully launched while also continuing support for community based Prevention Services.

The Agency also continued pursuing resources identified under the Canadian Human Rights Tribunal and Jordan's Principle to maximize potential future benefits to our Anishnawbek children. At last fiscal year end we were operating with 72 approved homes and were providing care to 86 children with 21 Customary Care Agreements in place. This past year we increased to 88 approved homes with 76 Alternative Care, 5 Kinship and 7 Customary Care Homes with an unprecedented 32 Customary Care Agreements in place reflecting a strong shift toward community cultural practices.

We are pleased to present this report and to express our gratitude to the entire staff for demonstrating our ongoing commitment to our Mission Statement: "...to assist the communities in their responsibility to strengthen families and communities for the safety and well-being of children by providing community based services grounded in Anishnawbek values." Together we are a living example of successfully meeting the challenge of providing a holistic services that is "Child Focused, Culturally Grounded, Family Centered, and Community Driven".

Chi Miigwetch!

Claune Sohnston

Chief Elain Johnston

Kerry Francis, Executive Director

# NORTH SHORE TRIBAL COUNCIL COMMUNITIES



**Batchewana First Nation** - *Chief Dean Sayers* Kim Lambert, CEO. Vanessa Williams, Director of Human Services Teala Nadjiwon, Health Director

**Garden River First Nation** - *Chief Paul Syrette Pam Nolan*, Director, Health and Social Services





**Thessalon First Nation** - *Chief Edward Boulrice Mary Jane Wardell*, Band Manager
Brandie Ferneyhough, Health and Social Services Director

Mississauga First Nation - Chief Reginald Niganobe James Cada, Director of Operations





**Serpent River First Nation** - *Chief Elaine Johnston*Brenda Rivers, Director of Operations
Leila Macumber, Community Wellness Manager

Sagamok Anishinawbek - Chief Paul Eshkakogan Alan Ozawanimke, CAO Fern Assinewe, Community Wellness Director





Atikameksheng Anishinawbek - Chief Steve Miller Carmen Nootchtai, Director, Health & Community Wellness

# **OUR BOARD OF DIRECTORS**

**Chief Elaine Johnston** - Serpent River First Nation. "Waawaskonhkwe" attended Cambrian College and Laurentian University, Ambulance & Emergency Care Attendant, Paramedic, and has a diploma and degree in nursing. She has served on numerous local, regional and national Boards and Committees. Serving her 4th term with Nogdawindamin (this term as Board Chair), and has served on Council for 5 terms.





**Fern Assinewe** - Community Wellness Director, Sagamok Anishinawbek. BSW, MSW from Laurentian University. Specialist in Health & Social Services management support, research, evaluation & training.







Vivian Naponse - Atikameksheng Anishnawbek.

Ec. Dev. Officer, Atikameksheng Anishnawbek. BA in Public Administration and Governance through Ryerson University and First Nations Technical Institute. Worked with North Shore Tribal Council in developing Comprehensive Community Plans for 7 First Nation members

**Darryl Williams-Jones** - Garden River First Nation. Youth Employment Coordinator, Garden River First Nation. Attended Humber College. He has served 6 plus years in Social Service field, serving on serval boards and committee including Western Boundary Land Claim Committee, AYEN board committee, and STEP board.





**Brandie Ferneyhough** – Thessalon First Nation, Health and Social Services Director. "Animikii Kwe" - Thunder Woman from the Bear Clan. Brandie comes to Nogdawindamin with 15 years experience with provincial, federal and urban Indigenous government organizations across Ontario. Backed by front-line, Human Resources and not-for-profit governance experience, she is serving her first term as a board member with Nogdawindamin.



# NAADMAAGEJIK - ELDER'S COUNCIL

Nogdawindamin is very privileged to have the ongoing support and guidance from our Elder's council. The 7 Elders was appointed by each individual First Nation. The Agency has utilized the expertise and experience to assist in enhancing service delivery. The Elders are consulted in regards to planning events, the language and cultural practices. The Elders are a big part of our many events such as the Cultural Ceremonies, Alternative Care Appreciation, Pow Wow, Social and Culture Camps. Our council provides all of our Anishnabe names for our programs.



**EMMA MEAWASIGE** is a member of Serpent River First Nation. She is 81 years old and spent 4 years in St. Joseph Residential School in Spanish She is fluent in the language and is also an Elder for the North Shore Tribal Council.

**ROSE MARY PINE** was born in and represents Garden RiverFirst Nation. She attended Hamilton Hospital for 2 years and also attended St. Joseph Residential School in Spanish. Rose Mary has 3 sisters, 1 brother, 5 children (3 boys and 2 girtsl), as well as 7 grandchildren and 2 great-grandchildren.





MARY QUISESS SIMON was born a member of Eabametoong First Nation & attended high school in Kenora as a boarding student. She worked 40 years as a Personal Support Worker and now lives in Thessalon First Nation. She has 1 sister, 2 brothers, 2 male children, hasraised 3 step children and a niece, and has 7 grandchildren and 7 great-grandchildren.

**GERTRUDE NOOTCHTAI** was born October 13, 1945 and is from Atikameksheng Anishnawbek. She attended Whitefish Lake Day School, St. Joseph Residential School (Spanish), Sudbury Secondary High School and Cambrian College. Raised by her Grandparents, she has 2 sisters, 3 brothers, 1 son, 3 grandchildren and 1 great grandchild.





**GRACE MANITOWABI** was born July 15, 1945 and represents Sagamok Anishnawbek First Nation. Growing up she attended Mount St. Joseph College. Her father's name is Louis Toulouse, her mother's name is Henrietta Eshkokogan, and she has 9 siblings, 2 children and 5 grandchildren.

**HARVEY BELL** was born January 21, 1946. He attended St. Mary's, St. Thomas, Sir James Dunn, Sault Tech, and Sault College. He has 4 sisters, 2 brothers, 1 daughter and 1 granddaughter. He has spent many years serving Batchewana First Nation including 6 years as Chief, and is a pipe carrier, pipe maker, makes medicines and is part of a Rock and Roll Band.





WILLARD PINE was born June 3, 1939 and lives in Mississauga First Nation. He lived with foster parents Dave and Maggie Morningstar and attended Reserve School until grade 8 and trade school to grade 10. He has 9 sibling, 9 children, 23 grandchildren and 34 great-grandchildren. He has served a term as Chief of Mississauga First Nation and now serves on T.E.K. Elder's Committee and Nogdawindamin Elder's Council.

# CULTURAL SERVICES - MINO BIIMAADIZIWIN

Providing cultural support remains fundamental to service delivery for the Agency. Clinicians are screening for Cultural referrals for all children, with particular emphasis on children in care. Children and families have been referred for services such as naming ceremonies, colors, water teachings and soap stone carving. Cultural referrals are done in partnership with the case manager (Child in Care or Child Welfare staff).



1st Annual Nogdawindamin Pow Wow & Social hosted at Mississauga First Nation

# Nogdawindamin follows the 13 rights of the Anishinawbek Child including the right to:

- their name,
- their clan.
- be with their parents,
- be with their friends.
- their cultural & ceremonial practices,
- their identity and lifestyle,
- their language,
- a purposeful and zestful life,
- · their ancestral land,
- the lifestyle of the Anishnaabe,
- a good education,
- protection within that child, and community membership

Requests for Cultural services increased drastically from 77 in 2016/2017 to 384 this year. The Cultural Department was expanded to include a Supervisor, Administrative Support, 7 Elder's in Residence and 4 Helpers. Teachings and ceremonies offer families and staff various methods of healing and connection to community and family.

Every staff member is provided with their own self-care bundle and teachings. The agency is very proud to acknowledge the experience and knowledge the cultural department brings to the families, communities and staff. This allows us to ensure we have a strong foundation of culture for the agency in the delivery of services. Some of the various cultural services included:

- Pipe ceremonies
- Fasting
- Drumming
- Rites of passage
- Naming
- · Clan teachings

- Self-care
- Language
- Bear Feast
- Full moon ceremonies
- · Sunrise ceremonies
- Rights and Responsibilities
- Welcoming Ceremonies
- Sweat Lodge Ceremonies
- Quarterly/Seasonal staff ceremonies



Spring Bear Feast - May 30, 2018

# **CHILD WELFARE**

After 25 years, Nogdawindamin Family & Community Services became a fully mandated Child Welfare Agency for the North Shore Communities. Nogdawindamin's service delivery model is based on the child, family and community being at the center of all services. We are proud to say that all stages of service delivery are based in culture. Some of the cultural services that are offered are circles, naming ceremonies, and various teachings to assist with healing and wellness. Inclusion of culture and traditions is a priority - not an accommodation. Throughout the year staff remained focused on operationalizing the Agency's service delivery model. Processes such as child welfare team collaboration / consultation, case conferencing and case reviews have been instrumental in ensuring First Nations have a say in children being and staying connected to community.

# **Protection Teams**

The teams consist of: a Screening department (where all referrals are processed), 3 Investigation and Assessment teams (who investigate all referrals), and 7 generic child welfare teams (holding the ongoing protection files as well as Child in Care files). Services have increased by just over 39% since designation. We continue to analyze data to ensure appropriate and affective services are in place to meet the needs of families. As service files increase the Agency has also developed other services to meet and address the challenges and ultimately lower protection concerns.

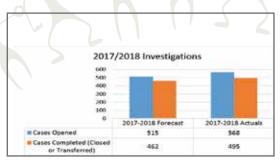
## **Protocols**

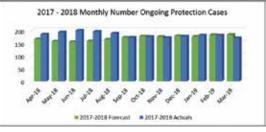
The Agency continues to complete protocols for the 7 First Nations served. Each First Nations protocol is strength based, developed in partnership and is unique to each community's needs, strengths, culture and history.

# **Investigations and Ongoing**

At designation Nogdawindamin inherited 84 Investigations and 153 Ongoing Protection cases. During 2017/18 the Agency projected opening 515 case. The actual was 568. Projected closures were 462 and actual was 495 or 7% more.

Ongoing protection files averaged 182 as opposed to projected levels of 170 representing another 7% increase above projections. Most of the volume increase was incurred following designation. These increases exceeded projected service levels by 39.74% forcing the hiring of additional staff at almost every level. As a direct outcome of the rise in investigations the number of Children In Care also increased during the year to 149 exceeding projections by 15%.





# **Changes to Legislation**

As of January 2018 the Child & Family Service Act is was renamed the Child Youth & Family Services Act. Changes included expansion of service to include servicing youth ages 16 to 18 years old. The new Act is strength based, services are more culturally appropriate and terminology is less intrusive.

# Children's Mental Health - Binojiinh Nendamowning Danishing

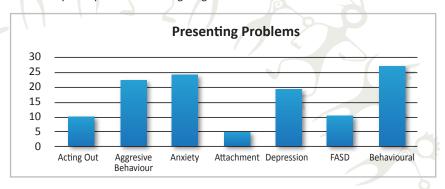
File transfers received at designation indicated elevated children's mental health needs. Mainstream agency therapy and assessment wait lists are excessively long, and services do not include culture. In response Nogdawindamin pursued and acquired resources to deliver a Children's Mental Wellness program for the 7 North Shore First Nations that harmonizes western and cultural approaches for treatment plans. The pilot project was initiated in December 2017 with recruitment

## **Children's Mental Health Services**

- Therapy for children aged 4 to 24.
- Parents of children under the age of 4.
- Family based therapy.
- Individual and Group Therapies
- Assesment and Referral.
- Access to Psychiatric Services
- Cultural Services, Traditional Medicines and Ceremonies
- Walk in Clinic



Children (In Care and Not In Care) to identify required services. Caseloads and presenting issues very quickly exceeded established benchmarks and projected service volumes and additional staffing i9s being developed for summer 2018. Almost all referrals to date are from outreach work with Children in Care (98%). Most frequent (not all) reasons for referrals are shown in chart (below) indicating elevated clinical needs. In response, a proposal for an Agency-based Family Physician specializing in Child & Youth Psychiatry was initiated targeting service start summer 2018.



# SPECIALIZED SERVICES

# **Access Support Program**

Staffing comprises an Access Supervisor and 8 Children Support Workers for the region, 4 in the West, 1 Central and 3 in the East. Access visits are facilitated in 6 different locations across the region and in communities. Significant structure has been developed in the program with food being provided and structured spaces resembling family rooms with client participation expected. Meal planning assistance is provided as well as help building life skills and time management routines. Planned visits that are unattended remain a concern outreach are being pursued to identity underlying issues or concerns that other services may be able to help with to support and reinforce family well-being.

By Quarter	Scheduled Visits	Visits Attended	Visits Unattended	Unsupervised Visits	Children Reunified
Apr - June	304	219	85		1
July - Sept	270	194	76	1	
Oct - Dec	349	238	111	3	
July - Sept	314	229	85	4	1

# **Volunteer Support-Wadokaged (Helper)**

Volunteers provide a valuable service and are recognized by Nogdawindamin as "natural helpers". They play an integral role in the Agency's growth and delivery of services. Directly, or indirectly, individual volunteer efforts have a significant impact on supporting a child's self-esteem, social and coping skills. They come from a variety of educational backgrounds and life experiences (retirees, homemakers, and trained professionals from various fields) to give their time to support our children, youth and families from our communities.

By Quarter	Voluteers	Active	New	Applications Pending
Apr - June	38	29	- 8	8
July - Sept	20	16	6	6
Oct - Dec	23	20	6	5
July - Sept	27	25	5	5



The first annual Volunteer Appreciation Day was held March 24th at the Delta Hotel by Marriott in Sault Ste. Marie. Elder in Residence Keith Boissoneau provided the opening prayer followed by introductions, dinner, stories, gift presentations and a door prize.



# **Mino Madzwin Youth Justice Program**

The Mino Madzwin Youth Justice Program is a highly interactive computer based program that combines culturally sensitive mechanisms designed to meet the needs of Anishnawbek youth ages 12-17 while providing services that address specific needs or conditions of a sentence.

By Quarter	Total Cases	Total New	Total Completed
1Q	14	3	2
2Q	12	3	6
3Q	9	0	3
4Q 0	7	1	5
Total			16

The program is delivered across the region with participation from every community as well as urban centres. Participants complete assigned modules including Anger Management, Substance Use, Family & Community Relationships and Proactive Social Skills.

By Quarter	BFN	GRFN	TFN	MFN	SRFN	SFN	AFN	N/A	TOTAL
1Q	0	2	2	2	2	2	0	4	14
2Q	0	2	1	2	3	0	0	4	12
3Q	0	2	0	1	3	0	0	3	9
4Q	3	0	0	1	2	1	0	0	7

By Quarter	Substance Use	Prosocial Skills	Anger Management	Family & Community	Total
1Q	9	3	1	12	25
2Q	5	3	4	11	23
3Q	3	0	11	5	19
4Q	3	0	13	3	19

The Community Learning Hub provides aboriginal youth with open access to the modules as well, and was heavily promoted during the 4th quarter with participation growing from 6 in Q3 to 15 in Q4 with 10 of 15 youth received participating in programs.

## Youth in Transition-Waankii Yendam

Provides experiential skills based programs to youth ages 16-24 who are aging out of the child welfare system and transitioning into adulthood. Workers will support youth in accessing and navigating community services to support their mental, spiritual, physical and emotional wellbeing. Referrals this came from Children's Aid Societies totalling 13 of the 14 new participants adding to existing 10 clients for a total of 24 (50% male. Client ages varied with 9 clients being 16-18 years old, 7 being 19-21 years old, and 4 being 22-24 years old with participation across the region.

BFN	GRFN	TFN	MFN	SRFN	SFN	AFN
14	15	3	1	6	17	3

# **Neonatal Caring Services - Nogdaawenmishin (Take Care of Me)**

The Neonatal Caring Services Program offers holistic non judgemental support for high risk pregnant Aboriginal women throughout the duration of their pregnancy and up to 6 months post natal. Outreach Workers provide ongoing support and assist women to in setting personal goals to help aid them in their journey to personal growth and long term wellness.

The program incorporates the Baby Lucious Neonatal Hub located at 669 Queen St East in Sault Ste. Marie to deliver a non judgemental environment for high-risk pregnant Aboriginal women to seek resources and support services pre and post natal. These services include groups, educational opportunities, cultural support, Outreach Worker support, community service navigation, as well as social environment and respite care. In addition, the Hub will include Neonatal Transition Housing with two accommodation units available to support short term residency during transition. These units come fully furnished and are supported by the Outreach Workers. These units are intended to assist women in establishing a stable foundation. The grand opening of the Baby Lucious Neonatal Hub will be in August 2018.

# Family Wellbeing-Admission Prevention-Anishnabe Audzit (Our Way of Life)

The Family Wellbeing Program was launched March 26, 2018). The program intends to provide a time-limited and goal-directed service to support children and families through intensive inhome programs. It is aimed specifically at promoting family stability and delivering resources required to ensure children remain in the home with their natural caregivers. The Family Wellbeing Team will provide direct support to families by:

- Providing intensive in-home support with children and families.
- Exploring available services and supports.
- Developing a family service plan with the family.
- · Monitoring the effectiveness of plans.
- Supporting and recognizing success.

By the end of the fiscal year all policies and procedures were developed with recruitment initiated for 7 Family Wellbeing Workers (5-West, 1-Central and 1-East. Plans are also underway to address anticipated demand by posting for 2 additional workers 1-Central and 1-East during summer 2018.

# **COMMUNITY OUTREACH AND PREVENTION**

# **Community –based Prevention Services**

In total, the Agency transferred \$ 4,322,562 to communities to operate Community Based Prevention Services this year in recognition of the need to support this critic all work after the decentralization of the program to the communities during designation. In supporting the service, the Agency is required to collect and report on the number of direct service hours and new children served. Training and support on the reporting systems (EMHWare) is delivered by the Agency as required.

	BF	:N	GR	FN	TF	N	М	FN	SR	FN	SF	N	Al	FN
	Children	Hrs	Children	Hrs	Children	Hrs	Children	Hrs	Children	Hrs	Children	Hrs	Children	Hrs
Q1	77	163	70	39	98	286.5	87	110.5	355	38	231	120.5	25	206.45
Q2	143	227	66	52	24	376.5	47	127	38	86	22	320.5	45	237.75
Q3	409	302.5	542	29	7	80.5	5	102	31	66	244	103.5	159	178
Q4	194	401	482	86	5	161	0	46	124	81	185	294	62	159
Total	823	1093.5	1160	206	134	904.5	139	385.5	548	271	682	838.25	291	776.25

# **Culture Camp**

August 2017, fourteen youth attended the Annual Cultural Camp. There were a number of cultural teachings, ceremonies and activities such as learning about the scared medicines, teachings on ribbon skirts, the tipi and the sacredness of water. Seven youth participated in the Winter Youth Retreat and received cultural teachings on fasting, sweat Lodge, circles and the drum.



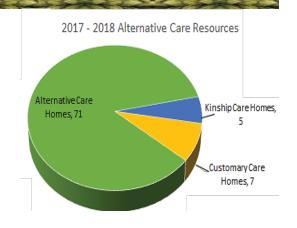
# Grandmothers and Aunties Pilot - Annastow Gechipiitzid (Listen to an Elder or Adult)

Planning was started in March 2018 for a Grandmothers and Aunties Pilot project. The goal is to engage grandmothers, grandfathers, aunties and uncles in providing support and guidance to families involved in child welfare. Meeting are planned for spring 2018, with the Elder's Council, Elders in Residence and Team Supervisors to shared ideas and develop a scope of service and service model. A final report will be made in August 2018 with a launch date of August 2018.

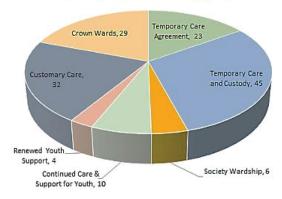
# **ALTERNATIVE CARE**

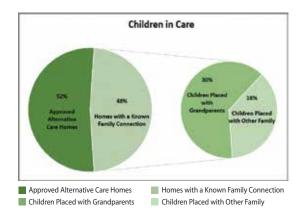
It has been another a year of continued growth and aggressive recruitment within urban centers and First Nations. At year end there were 117 beds available in a total of 83 approved Alternative Care Homes providing care for 90 children. Of these homes, 5 were Kinship Care homes and 7 were Customary Care Homes. There were 32 Children represented in Customary Care Agreements meaning they were no longer in the court system and parents are being given time and support to heal while working toward having children returned to their care.

The Agency also had 13 Outside Agency Placements at year-end. The Agency is squarely focused on ensuring that Customary Care Agreements are fully understood and supported as the preferred cultural approach. At year end there were 149 Children In Care in a variety of wardship solutions including a record 32 Customary Care placements.



Wardship Children in Care as of March 31, 2018



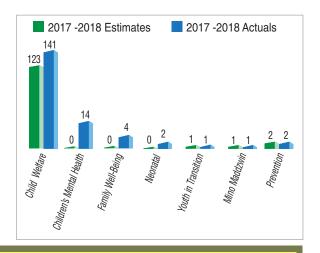


Within all placements, 52% of Children In Care, 48% are placed in homes with a known family connection (30% with Grandparents and 18% with other family). The Agency makes every effort to ensure that family and community connections are retained and this cultural difference in practice is very evident in the results. We continue to focus on recruitment of AC Homes within the communities served to make this preferred solution more readily available to our Anishnawbek children in need of safe and nurturing temporary

living arrangements. Other projects include introducing the Heart and Spirit training program as a pilot project geared to replacing the SAFE and PRIDE home study processes. Heart and Spirt is a culturally appropriate tool used in assessing Alternative Care Providers. To continually improve communications, Town Hall meetings were conducted across the region providing AC providers an opportunity to celebrate accomplishments and successes as well as identify any issues or concerns.

# **STAFFING**

The Agency began the year with just over 100 employees and projected to expand to 127.5. As a consequence of the pressure to expand services and the need to meet the needs of children, the staff was grown through pilot projects and additional funding to finish the year at 165. The resulting increase was almost 30% over projections.



# **CUSTOMARY AND ALTERNATIVE CARE PROVIDERS ALWAYS NEEDED**

If you are interested in providing care, contact our Head Office and ask for Intake. We will happily answer all questions and complete the confidential assessment process with you.

Have you been turned down in the past but are still interested? Call us – we take you're your self-improvement and healing journey into consideration and will reassess eligibility without passing judgement, labelling or blaming. We also provide training and support to all Alternative Care parents.

There's always a need to foster younger children ranging from 0 to 5 years.

# EXECUTIVE

Stoney Burton Kerry Francis **ustin Soltys** 

Special Projects Manager – contract Executive Assistant – contract\* Executive Director

# SERVICES

Delores Moulton Natalie Atkinson Karen Kennedy Lorraine Dodd Marla Antia lanine Zack Kim Aelick Ashley Bell contract\*

Director of Services – contract\* **Director of Services** 

Administrative Assistant – Services – contract\* Protection and Resource Manager – West Protection and Resource Manager – West Administrative Assistant – Services

Protection and Resource Manager – West –

Protection and Resource Manager – West\* Protection and Resource Manager – West\* Protection and Resource Manager – East Protection and Resource Manager – East

# CULTURAL SERVICES

Sandra Southwind Frudy Angeconeb

Peggy Rice

Shannon Van Every Crystal Osawamick Keith Boissoneau Gerard Sagassige Steven Baranyai Wayne Wesley Dorothy Elie Rodney Elie Mike Bisson Mary Elliott

Program Assistant – Cultural Services – contract Cultural Services Supervisor – contract

Elder in Residence – contract Elder in Residence – contract Ider in Residence^

<'Chitwa Kwe (Helper) – contract ('Chitwa Kwe (Helper) – contract Shkaabewis (Helper) – contract Shkaabewis (Helper) – contract !lder in Residence – contract\* Elder in Residence – contract Elder in Residence – contract

# **ELEPHONE SCREENERS**

Wichelle Balch-Phillips Team Supervisor – Telephone Screeners Telephone Screener elephone Screener Telephone Screener Telephone Screener **Annmerrie Roberts Melissa Assiginack** Connie DeLuco Melissa Sayers

# **ALTERNATIVE CARE**

Feam Supervisor – Alternative Care – West – Alternative Care Recruiter – West – contract Alternative Care Recruiter – West – contract Feam Supervisor – Alternative Care – West Alternative Care Worker – East – contract eam Supervisor – Alternative Care – East Alternative Care Worker – Central Alternative Care Worker – East^ Alternative Care Worker – West Alternative Care Worker – East Alternative Care Worker – East Alternative Care Clerk **Madeliene Assiniwe** Samantha Walton **3ochelle Lavallee** Heather MacLary **Brent Niganobe** Jamela Keeshig **Megan Espaniel Duane Moleni** Angela Fermo William Jonah Kim Seabrook **Angela Miller Eileen Smith Rose Brault** erri Sewell contract\*

# CHILDREN'S MENTAL HEALTH

Sabrina Jordan

ludy McKay

Michelle Jolin

Children's Mental Health Manager – contract Child and Youth Clinician - contract Child and Youth Clinician – contract Administrative Assistant – contract Child and Youth Clinician – contract Team Supervisor – contract Team Supervisor – contract

Natascha Contin

Christa Hume

**Kathryn Skov** 

Allannah Reed

Amber Niganobe

Marlene Syrette

# CHILDREN'S MENTAL HEALTH (cont)

Child and Youth Clinician - contract Child and Youth Clinician – contract Child and Youth Clinician – contract Child and Youth Clinician – contract ntervention Worker – contract^ Client Records Clerk – contract\* ntervention Worker – contract ntervention Worker Constance Caskanette Chantale Tournier Jessica Gattoni **Brittany Begin** Melissa Kelly Roy Simpson orrie Frech lackie Lewis

CHILD WELFARE

Stephanie Boyer Nicole Seabrook Michael Bourke uanita Skruibis Ferry Longboat Hollie Howson Leslie Recollet Shelly Pascall

Carol VanSteeland Taunya Richardson Melissa Gagnon **Brandi Bradley** 

**Teddi Joy Allinson** 

lessica Thibault Kara Hughes

Chantelle Syrette Elizebeth Jordan

erri Lynn Carter Peter Sewell Liza Scobie

Maggie Antoniow Mallory Marinich Linda Maahs

Michelle Aubrey

-eam Supervisor – Urban – contract eam Supervisor - Batchewana Feam Supervisor - Urban

eam Supervisor – Central/Sagamok Feam Supervisor – Garden Rivei 'eam Supervisor – Central\*

eam Supervisor – Child in Care – contract eam Supervisor – Atikameksheng

Child Welfare Worker – Urban Child Welfare Worker – Urban

Child Welfare Worker – Urban^ Child Welfare Worker – Urban

Child Welfare Worker - Urban Child Welfare Worker - Urban

Child Welfare Worker – Batchewana^ Child Welfare Worker - Urban

Child Welfare Worker – Batchewana^ Child Welfare Worker – Batchewana

Child Welfare Worker – Batchewana Child Welfare Worker – Batchewana

Child Welfare Worker – Garden River<sup>A</sup> Child Welfare Worker – Garden River Child Welfare Worker – Garden River Child Welfare Worker – Batchewana

Child Welfare Worker – Sagamok\* Child Welfare Worker – Sagamok\* Child Welfare Worker – Atikameksheng\* Child Welfare Worker – Atikameksheng\* Child Welfare Worker – Atikameksheng\* Child Welfare Worker – Atikameksheng Child Welfare Worker – Admissions Child Welfare Worker – Central<sup>^\*</sup> Child Welfare Worker – Sagamok Child Welfare Worker – Sagamok Child Welfare Worker – Central^ Child Welfare Worker – Central Child Welfare Worker – Central Stephen Nahwegahbow Andrew Nahwegahbow Amanda Matthews enny Southwind Michelle Gideon **Nicole Minialoff** Stacia Brisebois **Rachel Pattison** esley Spence **3ritney Troch** Barb Trebych Dawn Boston Michelle Owl Marie Myers asha Strum Allison Owl

Child Welfare Worker – Admissions Child Welfare Worker – CIC Santana Nebenionquit Kaitlyn Whitely

Child Welfare Worker – CIC Child Welfare Worker – CIC **Nora Toulouse 3everly Rose** 

Child Welfare Worker – CIC Child Welfare Worker – CIC Chantelle Syrette **Norma Frasier** 

Client Records Clerk Samantha Irving

Client Records Clerk

Client Records Clerk\* Client Records Clerk Client Records Clerk

Marsha Trudeau

Melody Neiva

Carrie Virta

elina Nicholson

Client Records Clerk^\* Client Records Clerk Client Records Clerk Case Aide – contract

Case Aide – contract

ennifer Sailian

**Jana Beaulieu** Jamela Roach

isa Ojeebah

ina Hogue

# **NVESTIGATION AND ASSESSMENT**

Team Supervisor – Investigation and Assessment ashina Nadjiwon

Feam Supervisor – Investigation and Assessment

Feam Supervisor – Investigation and Assessment

Lana Pine

East\* West

nvestigation and Assessment Worker – West – nvestigation and Assessment Worker – West\* nvestigation and Assessment Worker – West nvestigation and Assessment Worker – West nvestigation and Assessment Worker – West

Peter Eyndhoven

**Denise Richer** Kaitlyn Neveu

Children's Support Worker\* Children's Support Worker\* Children's Support Worker Marina Pine-Spencer eanne Latondress **Secilia Southwind** Kaija Nordgren **Megan Selleck** Danielle Burla **Brad Dearing** Carla Innes Karli Lee

# **:AMILY WELL-BEING**

Family Wellbeing Worker – contract Family Wellbeing Worker – contract Family Wellbeing Worker – contract Conrad Toulouse Steve Bolton

# Jele Oworu

nvestigation and Assessment Worker – West –

nvestigation and Assessment Worker – West<sup>a</sup>

**Crystal Dorrance** 

Jessica Zeppa **Grant Peltier** 

**Breanne Biagini** 

Christelle Sayers

Michael Tegosh

contract contract

Kim Mianskum

nvestigation and Assessment Worker – West nvestigation and Assessment Worker – West nvestigation and Assessment Worker – East^

nvestigation and Assessment Worker – East nvestigation and Assessment Worker – East nvestigation and Assessment Worker – East

> Shelley Buratynski Shannon Arendse

Adam Vendette

Nikki Williams

nvestigation and Assessment Worker – East

# **\*INANCE/ADMINISTRATION**

Administrative Assistant – Finance – contract Administrative Assistant – Finance^ A/ Director of Finance - contract Accounting Supervisor Director of Finance\* Finance Clerk\* Finance Clerk Finance Clerk Finance Clerk amie-Lynne Thibault **Darlene Purawec** eggy Wassegijig Suzanne Richard Lisa Boissoneau illian Connolly **Alexis Rowat** on O'Toole Kim Belleau

Finance Clerk ennifer MacKnight ucy Boissoneau Pauline Constant ordan Sayers

Family Wellbeing Worker – Neonatal – contract

Program Assistant – contract \*

Skylar Solomon-Tegosh

Manager of Specialized Services Program Assistant – contract

SPECIALIZED SERVIC ES

Kathleen Chiblow Maxine Solomon

**NEONATAL CARING SERVICES - BAY LUCIOUS NEONATAL HUB** 

Afterhours Worker\*

Patricia Solomon

Project Manager – contract

Laura Robinson

Krista Roy

**Kristina Pelletier** Vorma Moore

Receptionist – Head Office\* Receptionist – Head Office

Receptionist – Sudbury Office – contract Receptionist – Satellite Office Receptionist - Head Office

ACCESS

Feam Supervisor – Access

ino Ficociello

Johnna Derrick

# PREVENTION SERVICES

Lisa Reid Prevention Services Coordinator Clayton Proulx Mino Madzwin Worker Logan Brown Youth in Transition Worker

# **HUMAN RESOURCES**

Tania Johnston Director of Human Resources^
Vince Nolan Human Resources Officer – Recruitment
Bonnie Reid Human Resources Officer – contract
Lindsey Johnston Human Resources Assistant
Jo'Anne Bumbacco Staff Trainer
Lana Debassige Staff Trainer
Jodie Desrochers Staff Trainer – contract\*

# INFRASTUCTURE AND TECHNOLOGY

A/ Manager, Infrastructure & Technology – Database Moderator – Children's Mental Facilities Coordinator – contract Data Entry Clerk – contract\* Systems Administrator Help Desk Specialist Data Analyst Marlene Kwandibens Miranda Moffatt Susan Rajamaki James Green Mike Olejnik **Kevin Hauck Greg O'Neill** contract Health

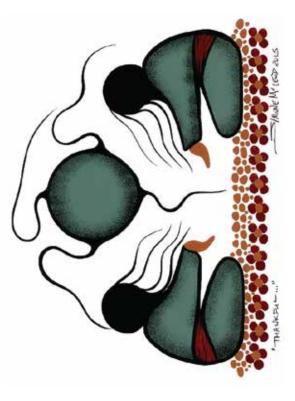
# QUALITY ASSURANCE

Matt Hayman Quality Assurance Supervisor
Leith Harris Quality Assurance Worker
Heather Pelky Quality Assurance Specialist
Shirley Gilpin Quality Assurance Specialist
Rebecca Commanda Field Researcher – contract
Deb Pine Research Project Worker

# LEGAL SERVICES

Leanna Valiquette S Sonya Morningstar M Glenda Pelletier L Reyna Tijerina L Tamara Boissoneau D Lizabeth Brant C

Supervisor of Legal Services
Manager of Legal Services\*
Law Clerk – contract
Law Clerk – contract
Disclosure Worker
Customary Care Worker
Case Conference Coordinator



## **TRAINING**

Nogdawindamin continues to invest heavily in ensuring staff have access to the knowledge and skills required to discharge their duties as professionals, and to grow within their careers as individuals. Accessing industry-based training and providing contracted learning opportunities throughout the year has resulted in significant training time exceeding 500 hours involving most staff. A total of 647 training seats were filled over 42 separate training events in a widevariety of subject areas.

	- /	115	\ s \ \ s	/	. /	. /	si /	\s \/s	
	Training	# of Soc.	Training Dates	Nog G	#107	ingu	rainin	Training Dates	/VOS
	Train	/ <sub>#</sub>	<sup>Train</sup>	/8		Train	/\$	<sub>Train</sub>	/8
Agency Training					OACAS Child Welfare Profession	onal T	rainin	g	
Protocol, Service Model,	8	1	Apr-17	22	CWPT 1: Collaborations in	28	2	Sept-17 &	15
Practice Guide Training					Child Welfare: Past, Present			Feb-18	
					and Future				
CPI Non-Violent Crisis	21.5	2	Apr & Sept-	38	CWPT 2: Protecting Children	44	2	Sept-17 &	29
Intervention			17		and Strengthening Families, Part 1			Feb-18	
CPR/First Aid and AED	24	3	Feb & Mar-	38	CWPT 3: Protecting Children	30	2	Oct-17 &	29
			18		and Strengthening Families,			Mar 18	
					Part 2				
Critical Incident Debriefing	15	1	Mar-18	9	CWPT 4: Understanding and	35	2	Oct-17 &	28
_					Responding to Children's			Mar 18	
					Needs				
Stages of Change from a	7.5	1	Jul-17	16	CWPT 5: Engaging Families	13	1	Nov-17	21
Child Welfare Perspective									L
Child Welfare Information	4	2	Aug-17	9	CWPT 6: Pemanency Planning	14	1	Nov-17	21
Solution (CWIS) and					and Continuity of Care				
Discrepancy Training									
Casenote and Serious	5	1	Sep-17	12	CWPT 7: Legal and Court	8	1	Dec-17	5
Occurrence Training					Processes				
Heart and Spirt Training	21	1	Mar-18	15	CWPT 8: Wellness and Self-	15	1	Dec-17	9
					Care				
Working with High-Risk	15	1	Jan-18	17	External Training				
Infants and Their Families									
Introduction to Neonatal	8	2	Mar-18	51	Mental Health First Aid	15	1	Feb-18	17
Caring Services							_		<u> </u>
					The Invisible Epidemic of	5	1	Ma y-17	15
OACAC Turbing					Trauma Exposed Children	26	_	lun 47	_
OACAS Training					Crown Ward Review Training	36	1	Jun-17	9
OACAS Equity Focused	16	1	Apr-17	15	Community Worker Safety	16	2	Nov-17	17
Training					Strategies		<u> </u>		<u> </u>
OACAS Managing Work	21.5	1	Aug-17	17	Making the Most of Every	15	1	Mar-18	15
Through Other People:					Session: Brief Narrative				
Performance Management					Practices for use in Single-				
for Supervisors and					session and Walk-in				
Managers	10	2		24	Interactions		<u> </u>	N 4=	-
OACAS Structures Anlysis	19	2	May &	24	Intergenerational Trauma	7	1	Nov-17	51
Family Evaluation (SAFE)			June-17		and Restoring Spiritual				
Training	15		F-1- 10	10	Balance	45	1	l= = 10	40
OACAS Custody and Access	15	1	Feb-18	10	"Know the Risk" Neonatal	15	1	Jan-18	43
Disputes OACAS Policy Manual and	8	1	Jun-17	15	Training Defensive Driving	7	1	Feb-18	15
OACAS Policy Manual and	8	1	Jun-1/	15	Defensive Driving	/	1	L60-18	15
Authorization Update									<u> </u>

# **FINANCIAL SUMMARY**

A - 11 d 1 - NA1- Od	0040	0047	0010
April 1 to March 31	2018	2017	2016
Assets			
Current	\$ 3,042,265	\$ 902,588	\$ 1,133,275
Cash			
Acounts receivable	241,460	437,022	241,987
Prepaid expenses	138,681	142,163	78,530
	3,422,406	1,517,773	1,453,792
Capital assets (Note 3)	2,932,483	2,739,942	2,406,173
	\$ 6,354,889	\$ 2,739,942	\$ 2,406,173
Liabilities and Net Assets			
Current			
Accnts payable & accrued liabilities	\$ 2,322,911	\$ 1,032,698	\$ 575,434
	485.046	2,079	1,605
Defferred revenue	.00,0.0	_,	1,000
Defferred revenue	2,807,957	1,034,777	
	*	<u> </u>	
	*	<u> </u>	577,039
Net Assets	2,807,957	1,034,777	577,039 961,340
Net Assets Reserves (Note 6)	2,807,957 866,228	1,034,777 635,666	577,039 961,340 952,381
Net Assets Reserves (Note 6) Investment capital assets	2,807,957 866,228 2,032.483	1,034,777 635,666 1,222,169	577,039 961,340 952,381 (84,587) 1,829,134

	2018	2017
Revenues		
Province of Ontario	19,874,557	9,283,536
Government of Canada	2,126,514	60,905
Alternative Care	618,344	2,850,048
Other	546,219	75,085
Total Revenues	\$ 23,165,634	\$ 12,269,574
Expenses		
Salaries and Benifits	9,512,125	6,836,239
Alternative Care Payments	2,824,123	1,305,227
Prevention	4,056,776	1,760,277
Other	6,772,610	2,491,800
Total Revenues	\$ 23,165,634	\$ 12,393,543
Excess Expenses (Deficiency)		
of revenues over expenses	\$	\$ (123,969)

Note: Complete audited financial statements are available upon request by contacting Nogdawindamin Family and Community Services Finance Department at 210 B Gran Street, Batchewana First Nation.

## **OUR FUNDING SOURCES**

## Ministry of Community and Social Services

- Capacity Development
- Professional Development

Youth Justice

- Prevention
- Youth In Transition

### Foster Care Revenue

- Kina Gbezhgomi Child & Family Services
- Mental Health Professional Development
- · Children's Aid Society-Sudbury-Manitoulin
- · Children's Aid Society-Algoma
- · Children's Aid Society-Peel
- · Children's Aid Society Thunder Bay

## Department of Indigenous Services Canada

- Jordan's Principle Service Coordination
- Neonatal Caring Services

- · Admission Prevention Family Well-being
- Children's Mental Health Services

## Donations

Chi Miigwetch to our Vendors, Community Members Staff who contribute to our success along with our corporate citizens who generously support our children.



























































# **OUR VISION**

"Healthy Anishnawbek families and communities protecting, nurturing and guiding our children"



# **OUR MISSION**

Nogdawindamin Family and Community
Services will assist the communities in
their responsibility to strengthen families
and communities for the safety and well-being
of children by providing community based
services grounded in Anishnawbek values.