

**Nogdawindamin Family and Community Services**  
**Financial Statements**  
For the year ended March 31, 2020

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## Independent Auditor's Report

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To the Members of Nogdawindamin Family and Community Services

### Opinion

We have audited the financial statements of Nogdawindamin Family and Community Services (the Organization) which comprise the statement of financial position as at March 31, 2020, and the statements of operations, changes in net assets, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2020 and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

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## Independent Auditor's Report (continued)

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As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Chartered Professional Accountants, Licensed Public Accountants

Sault Ste. Marie, Ontario  
September 2, 2020

**Nogdawindamin Family and Community Services**  
**Statement of Financial Position**

March 31	2020	2019
<b>Assets</b>		
<b>Current</b>		
Cash	\$ 5,868,603	\$ 663,925
Accounts receivable	1,945,617	4,537,143
Prepaid expenses	260,688	218,680
	8,074,908	5,419,748
<b>Capital assets (Note 2)</b>	6,356,013	4,698,166
	\$ 14,430,921	\$ 10,117,914

**Liabilities and Net Assets**

<b>Current</b>		
Accounts payable and accrued liabilities (Note 3)	\$ 3,414,671	\$ 4,133,866
Due to funder (Note 5)	-	772,867
Deferred revenue (Note 6)	3,912,869	4,875
	7,327,540	4,911,608
<b>Net assets</b>		
Reserves (Note 7)	558,555	875,220
Investment in capital assets	6,356,013	4,698,166
Unrestricted net deficit	188,813	(367,080)
	7,103,381	5,206,306
	\$ 14,430,921	\$ 10,117,914

On behalf of the Board:

*Fern Assinewe*

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Fern Assinewe, Board President

# Nogdawindamin Family and Community Services

## Statement of Operations

For the year ended March 31	2020	2019
<b>Revenue</b>		
Ministry of Community and Social Services	\$ 24,119,042	\$ 23,391,789
Department of Indigenous Services Canada (Note 11)	24,923,888	17,593,838
Alternative care	156,799	266,389
Children's special allowance	779,974	646,639
Ontario child benefit	-	5,531
Disability tax credit	38,024	41,615
Other	192,741	274,679
	<b>50,210,468</b>	<b>42,220,480</b>
<b>Expenses</b>		
Boarding	3,340,006	3,546,030
Building occupancy	2,164,865	1,555,552
Client personal needs	1,258,097	327,935
Cultural program	294,415	229,253
Expenditure recovery	(357,495)	(363,982)
Financial assistance	2,366,639	695,939
Health and related costs	232,259	161,364
OCBE expenses	7,638	-
Office administration	673,152	872,087
Other	181,861	194,412
Programs expenses - internal	539,070	587,377
- external	7,123,208	5,443,905
Professional services - client	624,781	704,202
Professional services - non-client	164,861	73,678
Program resources	-	237,369
Promotion and publicity	160,568	171,132
Repairs and maintenance	186,901	252,108
Salaries - staff	20,763,465	18,662,068
- benefits	4,620,532	2,847,209
Technology	309,328	-
Training and recruitment	284,201	800,563
Travel	2,021,280	1,865,858
	<b>46,959,632</b>	<b>38,864,059</b>
	<b>3,250,836</b>	<b>3,356,421</b>
<b>Due to funder (Note 5)</b>	<b>-</b>	<b>(772,867)</b>
<b>Revenue over expenses before amortization</b>	<b>3,250,836</b>	<b>2,583,554</b>
<b>Amortization of capital assets</b>	<b>1,353,761</b>	<b>924,180</b>
<b>Excess of revenue over expenses (Note 13)</b>	<b>\$ 1,897,075</b>	<b>\$ 1,659,374</b>

The accompanying notes are an integral part of these financial statements.

**Nogdawindamin Family and Community Services  
Statement of Changes in Net Assets**

	Reserves	Invested in Capital Assets	Unrestricted Net Assets	Total
Balance at March 31, 2018	\$ 866,228	\$ 2,932,483	\$ (251,779)	\$ 3,546,932
<b>2019</b>				
Excess (deficiency) of revenues over expenses	-	(924,180)	2,583,554	1,659,374
Capital assets acquired	-	2,689,863	(2,689,863)	-
Transfer to reserves	8,992	-	(8,992)	-
Balance at March 31, 2019	875,220	4,698,166	(367,080)	5,206,306
<b>2020</b>				
Excess (deficiency) of revenues over expenses	-	(1,353,761)	3,250,836	1,897,075
Capital assets acquired	-	3,011,608	(3,011,608)	-
Transfer to (from) reserves	(316,665)	-	316,665	-
<b>Balance at March 31, 2020</b>	<b>\$ 558,555</b>	<b>\$ 6,356,013</b>	<b>\$ 188,813</b>	<b>\$ 7,103,381</b>

The accompanying notes are an integral part of these financial statements.

## Nogdawindamin Family and Community Services Statement of Cash Flows

For the year ended March 31	2020	2019
<b>Cash flows from operating activities</b>		
Excess of revenue over expenses	\$ 1,897,075	\$ 1,659,374
Item not involving cash		
Amortization of capital assets	1,353,761	924,180
	<b>3,250,836</b>	<b>2,583,554</b>
<b>Changes in non-cash working capital balances</b>		
Accounts receivable	2,591,526	(4,295,683)
Due to funder	(772,867)	772,867
Prepaid expenses	(42,008)	(79,999)
Accounts payable and accrued liabilities	(719,195)	1,810,955
Deferred revenue	3,907,994	(480,171)
	<b>8,216,286</b>	<b>311,523</b>
<b>Capital transactions</b>		
Purchase of capital assets	(3,011,608)	(2,689,863)
<b>Increase (decrease) in cash and cash equivalents</b>	<b>5,204,678</b>	<b>(2,378,340)</b>
<b>Cash and cash equivalents, beginning of year</b>	<b>663,925</b>	<b>3,042,265</b>
<b>Cash and cash equivalents, end of year</b>	<b>\$ 5,868,603</b>	<b>\$ 663,925</b>

The accompanying notes are an integral part of these financial statements.

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# Nogdawindamin Family and Community Services

## Notes to Financial Statements

March 31, 2020

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### 1. Summary of significant accounting policies

<b>Description of Operations</b>	The Agency was incorporated without share capital in 1990 under the laws of Ontario and is engaged in providing culturally sensitive services to indigenous children and families including being licensed for Alternative Care services from the Ministry of Community and Social Services. Effective April 1, 2004 the Agency is a registered charity with a tax-exempt status under paragraph 149(1)(f) of the Income Tax Act.														
<b>Basis of Accounting</b>	These financial statements have been prepared in accordance with Canadian public sector accounting standards including the 4200 standards for government not-for-profit organizations.														
<b>Revenue Recognition</b>	The Agency follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Fund raising revenue is recognized as it is received. Revenue received in the current period for specific purposes is deferred until the related expenditures are incurred.														
<b>Revenue Adjustments</b>	The final amount of excess revenue over expenses made with respect to special programs is not determined until the Ministry of Community and Social Services has reviewed the Agency's financial returns. The Agency accounts for any adjustment in the statement of operation in the year in which it occurs.														
<b>Capital Assets</b>	<p>Capital assets are recorded at cost less accumulated amortization. Amortization, based on the estimated useful life of the asset, is provided by the straight line basis over the following periods:</p> <table><tr><td>Equipment, furniture and fixtures</td><td>- 10 years</td></tr><tr><td>Computer software</td><td>- 3 years</td></tr><tr><td>Computer hardware</td><td>- 3 - 5 years</td></tr><tr><td>Leasehold improvements</td><td>- 5 years</td></tr><tr><td>Signs</td><td>- 5 years</td></tr><tr><td>Buildings</td><td>- 40 years</td></tr><tr><td>Automotive</td><td>- 5 years, \$5,000 residual</td></tr></table>	Equipment, furniture and fixtures	- 10 years	Computer software	- 3 years	Computer hardware	- 3 - 5 years	Leasehold improvements	- 5 years	Signs	- 5 years	Buildings	- 40 years	Automotive	- 5 years, \$5,000 residual
Equipment, furniture and fixtures	- 10 years														
Computer software	- 3 years														
Computer hardware	- 3 - 5 years														
Leasehold improvements	- 5 years														
Signs	- 5 years														
Buildings	- 40 years														
Automotive	- 5 years, \$5,000 residual														
<b>Financial Instruments</b>	<p>Cash is measured at fair value. Accounts receivable and accounts payable are measured at cost or amortized cost. The carrying amount of each of these financial instruments is presented on the statement of financial position.</p> <p>Interest attributable to financial instruments are reported in the statement of operations.</p> <p>All financial assets are tested annually for impairment. When financial assets are impaired, impairment losses are recorded in the statement of operations.</p>														



# Nogdawindamin Family and Community Services

## Notes to Financial Statements

March 31, 2020

### 1. Summary of significant accounting policies (continued)

#### Use of Estimates

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future.

### 2. Capital assets

	2020		2019	
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Buildings	\$ 507,772	\$ 23,610	\$ 507,772	\$ 10,916
Signs	99,630	38,804	99,630	25,111
Furniture and fixtures	2,937,898	897,517	2,380,634	636,921
Computer hardware	1,602,929	1,331,611	1,501,168	1,039,629
Computer software	568,711	497,233	558,294	414,887
Leasehold improvements	3,177,605	766,215	1,207,600	258,533
Automotive	1,445,430	428,972	1,073,270	244,205
	<b>\$ 10,339,975</b>	<b>\$ 3,983,962</b>	<b>\$ 7,328,368</b>	<b>\$ 2,630,202</b>
Net book value		<b>\$ 6,356,013</b>		<b>\$ 4,698,166</b>

### 3. Accounts payable and accrued liabilities

Included in accounts payable and accrued liabilities are the following:

	2020	2019
Trade accounts payable and accruals	\$ 2,530,206	\$ 3,680,150
Government remittances payable	371,517	12
Accrued vacation pay	512,948	453,704
	<b>\$ 3,414,671</b>	<b>\$ 4,133,866</b>

### 4. Trust accounts

The Agency receives Canada Child Benefit (CCB) payments from the Canada Revenue Agency on behalf of children in their care. Per direction from the Ministry of Children and Youth Services, a portion of the CCB funds are used to establish individual Registered Education Savings Plans (RESPs) on behalf of each child. During the current year, the Agency received payments in the amount of \$208,640 (2019 - \$170,400) from the Canada Revenue Agency. As at March 31, 2020 the balance of the individual RESPs amount to \$551,737 (2019 - \$323,146) and the Agency has an accounts payable in the amount of \$300,000 (2019 - \$276,200) to be deposited to the individuals RESPs.

**Nogdawindamin Family and Community Services**  
**Notes to Financial Statements**

**March 31, 2020**

**5. Due to funder**

	2020	2019
Due to Department of Indigenous Services Canada	\$ -	\$ 772,867

**6. Deferred revenue**

	2020	2019
Staff donations	\$ -	\$ 4,875
Department of Indigenous Services Canada -		
- Allied Services - Jordan's Principle	2,130,512	-
- Atikameksheng joint child and youth centre initiative	1,704,326	-
- Prevention and operations training	78,031	-
	\$ 3,912,869	\$ 4,875

**7. Reserves**

	2020	2019
Alternative care	\$ -	\$ 304,302
Department of Indigenous Services Canada - CHRT	558,555	558,556
Conference surplus	-	12,362
	\$ 558,555	\$ 875,220

**8. Commitments**

The Agency has entered into various lease agreements for building rentals for the next five years. Total commitments are as follows:

2021	\$	748,698
2022	\$	226,444
2023	\$	98,372
2024	\$	93,000
2025	\$	93,000

**9. Economic dependence**

Nogdawindamin has a service contract agreement with the Ministry of Community and Social Services. The funds are used by the Agency to administer its operations in accordance with the terms of the agreements.

# Nogdawindamin Family and Community Services

## Notes to Financial Statements

March 31, 2020

### 10. Pension plan

Employees are eligible to participate in a defined contribution pension plan. Employer contributions totaled \$1,552,382 (2019 - \$590,803) during the current period and were fully expensed.

### 11. Department of Indigenous Service Canada funding

Nogdawindamin has a contribution arrangement with the Department of Indigenous Service Canada (ISC). The funds are used by the organization to administer its operations and provide service in accordance with the terms of the funding arrangement.

The following is a reconciliation of funding provided:

ISC revenue per consolidated statement of operations	\$ 24,923,888
Other funds not on confirmation	(803,771)
Add: Deferred revenue, end of year	2,758,550
Prior years receivable for CHRT on this years confirmation	1,428,796
	<b>\$ 28,307,463</b>
Department of Indigenous Service Canada funding per confirmation	<b>\$ 28,307,463</b>

### 12. Financial instrument risk

The Agency's management monitors, evaluates and manages the principal risks assumed with the financial instruments on a daily basis. The risks that arise from transacting financial instruments include credit risk and liquidity risk.

#### *Credit risk*

Credit risk arises principally from the Agency's cash and accounts receivable. The cash consists of a bank account and guaranteed investment certificates. The company has deposited the cash with a reputable financial institution, from which management believes the risk of loss to be remote. The Agency is also exposed to credit risk resulting from the possibility that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

#### *Liquidity risk*

Liquidity risk arises from the Agency's management of accounts payable and other current liabilities. It is the risk that the Agency will encounter difficulty in meeting its financial obligations as they fall due.

### 13. Surplus reconciliation

Excess of revenue over expenses per the financial statements	\$ 1,897,075
Add: Amortization	1,353,761
Change in vacation pay	59,244
Less: Capital expenditures	(3,011,608)
Transfer to reserves	316,664
	<b>\$ 615,136</b>
Excess of revenue over expenses for funding purposes (Total of Schedule 1 and 2)	<b>\$ 615,136</b>

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**Nogdawindamin Family and Community Services**  
**Notes to Financial Statements**

**March 31, 2020**

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**14. Comparative figures**

Comparative figures have been reclassified to conform to the financial statement presentation adopted in the current year.

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**15. COVID-19**

Prior to year-end, the impact of COVID-19 in Canada and on the global economy has increased significantly. As the impacts of COVID-19 continue, there could be further impacts to the organization and its funders. Management is actively monitoring the effect on its financial condition, operations, suppliers, industry and workforce. Given the daily evolution of the outbreak and the global response to curb its spread, the Organization is not fully able to estimate its effects at this time.

**Nogdawindamin Family and Community Services**  
**Schedule of Operations for Funding Purposes - Province**  
**Schedule 1**

**For the year ended March 31, 2020**

	Community Prevention	Child Welfare Capacity	Youth Justice
<b>Revenue</b>			
Ministry of Community and Social Services	\$ 1,948,721	\$ 21,869,490	\$ 78,456
Department of Indigenous Services Canada - CHRT	22,563	5,401,092	9,536
Alternative care	-	156,799	-
Children's special allowance	-	779,974	-
Disability tax credit	-	38,024	-
Other	-	162,749	-
	<b>1,971,284</b>	<b>28,408,128</b>	<b>87,992</b>
<b>Expenses</b>			
Administration	-	(1,228,915)	-
Boarding	-	3,142,544	-
Building occupancy	-	1,268,411	-
Capital expenditures	-	1,028,637	-
Client personal needs	-	786,667	43
Cultural program	-	5,478	-
Expenditure recovery	(1,189)	(197,311)	(459)
Financial assistance	1,280	458,102	46
Health and related costs	-	192,941	-
OCBE expenses	-	7,228	-
Office administration	1,868	509,780	600
Other	-	181,861	-
Program expenses - internal	19,444	310,929	4,824
- external	1,751,673	3,592,858	-
Professional fees - clients	-	375,652	-
Professional services	-	128,737	-
Promotion and publicity	1,224	101,403	-
Repairs and maintenance	-	186,901	-
Salaries - staff	148,915	12,799,079	62,068
- benefits	31,934	2,934,625	13,647
Technology	-	288,943	-
Training and recruitment	3,177	187,068	324
Travel	12,958	1,405,754	6,899
	<b>1,971,284</b>	<b>28,467,372</b>	<b>87,992</b>
	-	(59,244)	-
Less change in vacation pay liability	-	59,244	-
<b>Surplus (deficit) for the year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Nogdawindamin Family and Community Services Schedule of Operations for Funding Purposes - Other Schedule 2

For the year ended March 31, 2020

	Jordan's Principle Children in Care	Housing Support	Children's Mental Health	Aunties and Grandmothers	Jordan's Principle Individual Submissions	Youth in Transition	Neonatal	Family Well Being
<b>Revenue</b>								
Ministry of Child and Youth Services		75,000						
Ministry of Community and Social Services			3,656,317			75,000		
Department of Indigenous Services Canada			385,407		2,362,091			
Department of Indigenous Service Canada - CHRT	957,898	9,298		875,340		9,536	1,114,920	4,020,777
	957,898	84,298	4,041,724	875,340	2,362,091	84,536	1,114,920	4,020,777
<b>Expenses</b>								
Boarding		340	133		194,068	2,114	287	520
Building occupancy	45,655		79,173	60,016			123,486	318,581
Capital expenditures	115,693		5,320	154,256			245,598	830,446
Client personal needs	379	20	2,470	54	462,737	549	1,352	3,270
Cultural program	298	91	1,004				4,225	1,161
Expenditure recovery	(12,075)	(342)	(16,873)	(5,732)	(24,391)	(402)	(13,067)	(41,597)
Financial assistance	208	125	6,408		1,443,475	1,407	32,106	422,590
Health and related costs			30		39,248			
OCBE expenses					410			
Office administration	5,446	1,328	54,604	1,418		733	19,106	28,750
Program expenses	3,494	4,312	422,714	5,596	4,068	4,225	188,226	489,028
Program expenses - internal			584,750	552,202				
Program expenses - external			63,550		183,729			
Professional services			776		7,463		1,850	
Professional services - client			467					
Promotion and publicity	1,519			3,300				
Promotion and publicity - staff	606,817	60,890	2,167,519	6,208			14,266	10,124
Salaries	128,653	14,562	546,938	67,467		60,442	382,922	1,569,485
Salaries - benefits	310		84	19,541		12,879	79,356	321,279
Technology	8,927	775	30,816	2,530			1,703	3,236
Training and recruitment	52,574	2,197	91,841	498	515	327	2,900	28,848
Travel				7,986	50,769	2,262	30,604	100,650
	957,898	84,298	4,041,724	875,340	2,362,091	84,536	1,114,920	4,086,371
<b>Transfer from (to) reserve</b>								(65,594)
<b>Surplus, for the year</b>								316,664
								251,070

**Nogdawindamin Family and Community Services**  
**Schedule of Operations for Funding Purposes - Other**  
**Schedule 2 (continued)**

**For the year ended March 31, 2020**

	Education Liaison	Adult Mental Health	Child Welfare Development	Cultural Services	Multi-Year Planning	Wellness Clinic
<b>Revenue</b>						
Ministry of Child and Youth Services	\$ 70,564	\$ -	\$ -	\$ -	\$ -	\$ -
Ministry of Community and Social Services	-	-	-	-	-	1,811
Department of Indigenous Services Canada	9,536	1,617,266	66,867	2,961,501	712,651	682,153
Department of Indigenous Service Canada - CHRT	-	-	-	29,992	-	49,139
Other	-	-	-	-	-	-
	<b>80,100</b>	<b>1,617,266</b>	<b>66,867</b>	<b>2,991,493</b>	<b>712,651</b>	<b>733,103</b>
<b>Expenses</b>						
Building occupancy	-	89,899	-	150,970	-	28,674
Capital expenditures	-	231,510	-	397,488	2,660	-
Client personal needs	-	49	-	276	-	231
Cultural program	-	304	-	280,529	1,325	-
Expenditure recovery	(76)	(8,609)	(289)	(28,829)	(4,307)	(1,947)
Financial assistance	-	786	-	106	-	-
Health and related costs	-	-	-	-	-	-
Office administration	763	4,225	1,376	26,214	2,768	40
Program expenses - internal	6,118	3,189	8,842	178,837	78,401	14,173
Program expenses - external	-	641,725	-	-	-	35,738
Professional services	-	-	11,478	-	-	-
Promotion and publicity	-	-	2,276	16,810	6,106	13,107
Salaries - staff	60,282	523,675	35,281	1,525,761	199,527	165
Salaries - benefits	11,757	105,521	7,482	264,522	23,523	493,335
Technology	407	1,504	-	455	1,641	104,313
Training and recruitment	849	10,043	-	3,058	641	8,922
Travel	-	13,445	421	175,296	36,300	5,877
	<b>80,100</b>	<b>1,617,266</b>	<b>66,867</b>	<b>2,991,493</b>	<b>348,585</b>	<b>733,103</b>
<b>Surplus, for the year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 364,066</b>	<b>\$ -</b>